



**DEPARTMENT OF LANDS, PHYSICAL PLANNING,  
ENVIRONMENT CONSERVATION & CLIMATE CHANGE**

# **CORPORATE PLAN**

## **2023-2027**





**DEPARTMENT OF LANDS, PHYSICAL PLANNING, ENVIRONMENT,  
CONSERVATION & CLIMATE CHANGE**

PO BOX 121 BUKA  
AUTONOMOUS REGION OF BOUGAINVILLE





# Contents

|                                                                                                 |    |
|-------------------------------------------------------------------------------------------------|----|
| Minister's Foreword                                                                             | 1  |
| Secretary's Foreword                                                                            | 3  |
| Executive Summary                                                                               | 5  |
| Introduction                                                                                    | 7  |
| Organisation Mandate                                                                            | 8  |
| The Constitution of the Autonomous Region of Bougainville                                       | 8  |
| Papua New Guinea Legislation                                                                    | 9  |
| Autonomous Bougainville Government Legislation                                                  | 10 |
| Department's Vision & Mission Statement                                                         | 11 |
| Vision                                                                                          | 11 |
| Mission                                                                                         | 11 |
| Values                                                                                          | 11 |
| Organisational Structure                                                                        | 12 |
| General Overview of the Department Structure                                                    | 12 |
| Alignment to the Bougainville Integrated Strategic Development Plan 2023-2027                   | 13 |
| Corporate Outcomes: Narrating the DLPPECCC Logical Frame                                        | 14 |
| KRA 1 - Legislative Frameworks for Bougainville Lands, Environment & Climate Change             | 14 |
| KRA 2 - Physical Planning & Urbanization Control                                                | 16 |
| KRA 3 - Empowering Customary Landowners                                                         | 19 |
| KRA 4 - Optimum Administration of State Land                                                    | 21 |
| KRA 5 - Enabling Expert Technical Support Services                                              | 23 |
| KRA 6 -Optimum Corporate Services                                                               | 25 |
| KRA 7 – Development of Conservation Areas & a Biodiversity Data Management System.              | 27 |
| KRA 8 - Establishing the Bougainville Office of Climate Change & Adaptive & Mitigation projects | 29 |
| Resourcing the plan                                                                             | 31 |
| Human Resources                                                                                 | 31 |
| Infrastructure and Equipment                                                                    | 31 |
| Risk Management and Mitigation Strategies                                                       | 31 |
| Monitoring, Evaluation, Reporting and Learning                                                  | 32 |
| Monitoring                                                                                      | 32 |
| Evaluation                                                                                      | 32 |
| Reporting                                                                                       | 32 |
| Learning                                                                                        | 32 |
| Communication Strategies                                                                        | 33 |
| Internal Communication                                                                          | 33 |
| External Communication                                                                          | 33 |
| Stake Holder Engagement                                                                         | 34 |
| References and Key Documents                                                                    |    |







# Minister's Foreword

**JUNIOR TUMARE, MHR**

Minister for Lands, Physical Planning,  
Environment Conservation & Climate Change

Bougainville remains committed to its journey towards independence in alignment with the Bougainville Peace Agreement (BPA). This path is supported by key strategic documents including the 30-year Bougainville Vision 2052 (BV 2052), the Bougainville Integrated Sustainable Development Plan (BISDP) 2023-2027 and the Bougainville Economic Roadmap (BER). These documents hope to evoke a paradigm shift of mind-set to inspire behavioral change for teamwork in the public service organization and support political leadership to achieve the collective goals for a broad-based, diversified and sustainable economy.

The Blue and Green Economy is fundamental to ensuring a safe, sustainable, and equal environment for Bougainville people. It is also the right path to follow to preserve the natural assets, effectively prevent human actions and activities that contribute to harming and polluting natural habitats. As a pathway to climate-smart and sustainable development, it also needs a shift in the mind-set of the users of forests, lands, ocean and coastal resources, on how benefits from wealth creation may be equitably shared.

The BISDP and the BER are two key documents that provide clear development path in which the bluegreen considerations can enhance an integrated sustainable approach in the Bougainville economy. The Bougainville Executive Council (BEC) approved the enactment of the Green-Blue Growth Policy in its Decision No: 164 of 2021, on 14 December, 2021 appointing the Department of Lands, Physical Planning, Environment, Conservation and Climate Change (the Department) as the lead agency to design and implement the policy. The Autonomous Bougainville Government (ABG) envisages implementing the Green-Blue Growth Policy in the coming years.

In recognising the vital role, it plays in Bougainville's low-carbon growth, the Department and Ministry accepts that part of its independence readiness preparation includes legislating key pieces of legislation to support the Department's mandate;

***"Land and ecosystems are utilised through sustainable and innovative interventions to manage, protect, promote and achieve low-carbon growth whilst reducing environmental and climate change risks to land, air, sea and water for benefit of current and future generations".***

Achieving this, requires synergy and combined efforts in order to be impactful and sustainable.

Land is a complex issue in the Melanesian cultures as it is at the core of every society. It is our lifeline, and our future. It is in our land that we take our identity, realise our clan wealth and also strengthen our spiritual connection. In the Melanesian context, land is never for sale and it is for this reason, we have worked tirelessly to prepare the four land bills. When enacted by the legislature, the pieces of legislation will protect, promote and manage all land use activities here in Bougainville. This joint action is undertaken by the Ministry and the Department as part of our independence readiness strategy. The proposed bills are:

1. *Bougainville Customary Land Bill;*
2. *Bougainville Land Registration Bill;*
3. *Bougainville Government Land Bill; and the*
4. *Bougainville Planning and Development Bill*

I now officially endorse and present, the Autonomous Government of Bougainville Department of Lands, Physical Planning, Environment, Conservation and Climate Change Corporate Plan 2023 – 2027. Sincerely,

Sincerely,

**JUNIOR TUMARE, MHR**

Minister for Lands, Physical Planning, Environment  
Conservation & Climate Change







## Secretary's Foreword

**LYNETTE BARATAI-POKAS (LLB)**

**Secretary**

Department of Lands, Physical Planning,  
Environment Conservation & Climate Change

I am delighted to introduce the Autonomous Bougainville Government (ABG) Department of Lands, Physical Planning, Environment Conservation and Climate Change (the Department) Corporate Plan 2023-2027 (the Plan) and outline the key result areas over the stated period. It is a great opportunity for the Department to demonstrate its efforts to deliver on its mandate, ***“Land and ecosystems are utilised through sustainable and innovative interventions to manage, protect, promote and achieve low-carbon growth whilst reducing environmental and climate change risks to land, air, sea and water for benefit of current and future generations”***.

The Plan has eight key result areas that our work will be categorised and executed during the implementation to contribute to achieving the overall Economic Sector Goal to, ***“encourage a broad-based, diversified and sustainable economy”***.

The success of this Plan is a shared responsibility determined by the, joint effort between the Department, fellow Economic Sector members, other governmental institutions and will also depend on the collaboration with private stakeholders, including development and financial partners, civil society organisations, media, academia and research institutions as well as local communities. It will require integrity and transparency from all parties.

In all of this, our overarching goal is to be influential. But at the end of the day, none of this is possible without the passion, professionalism, dedication and commitment of all our staff – across the region. For our people we have a fundamental goal to make our department the best possible place to work.

I acknowledge all departmental staff and senior leadership team for your renewed commitment and efforts in developing this Plan. It sets out how we can be influential to achieve the set goals. It sets out how we can deliver on the government's priorities and reform agenda. It is the foundation to delivering the much-needed lands, environment and climate change services to the people of Bougainville. It incorporates the fundamental approaches to be undertaken to achieve the independence readiness mission and the ultimate goal of independence.

**LYNETTE BARATAI-POKAS (LLB)**

**Secretary**

Department of Lands, Physical Planning,  
Environment Conservation and Climate Change





# Executive summary

This Corporate Pan is for the Department of Lands, Physical Planning, Environment, Conservation & Climate Change (the Department) and its purpose is to deliver on specific outcomes in accordance the Autonomous Bougainville Government (ABG) approved policies in consistent with the Constitution of the Autonomous Bougainville Government (the Constitution), the relevant Papua New Guinea (PNG) and ABG enacted laws in alignment to the BISDP 2023-2027.

The Department identifies eight key result areas as:

### Key Result Area 1

Policies are developed and legislation enacted to provide basis for broad-based, social and environmental development and sustainable economy whilst securing customary land rights

### Key Result Area 2

Planning and development plans are designed and approved to provide for controls in urban community government areas and in other ABG approved areas promoting the best use of land and managing urbanisation and the land use conversion process

### Key Result Area 3

Customary landowners are empowered to safeguard their customary land and participate meaningfully in the economic development on their land

### Key Result Area 4

Government land and state lease administration is efficiently and effectively managed accordingly to the relevant legislation and approved processes including facilitation of the Bougainville Land Board functions supported by a fit-for-purpose digitalised Land Information Management System

### Key Result Area 5

Land technical advice and specialised services are provided to recognised standards for optimum administration of planning and development in declared areas in the Region and supported by a fit-for-purpose Geo Spatial System

### Key Result Area 6

Administrative and internal business operations are planned, organised, directed, controlled and coordinated for efficient support to all key Department goals through the implementation of innovative business processes

### Key Result Area 7

Conservation Areas are declared with identified resourcing to support collaboration amongst all stakeholders to implement relevant awareness raising and education programs that build support for effective and coordinated management of these protected areas with a fit-for-purpose digitalised Biodiversity Information Management System

### Key Result Area 8

Bougainville Office of Climate Change & Adaptive & Mitigation Projects is established to deliver on ABG priorities

# Executive summary

### Implementation process of the Corporate Plan

The Department will implement the Corporate Plan within the confines of the eight KRA work plans. The Directors of each division shall oversee execution of the divisional work plans and report to the Secretary on regular basis. The Secretary shall provide the overall management and leadership role.

All volunteers, advisors and consultants must provide timely and strategic advice, guide and assist national counterparts through their specific assignments as per their respective terms of reference.

All parties are to work in close partnership with all other ABG Departmental Secretaries and staff, ABG Ministers (Local & National), PNG National Government Ministers and Departments, statutory bodies and agencies, government enterprises, donors of various technical and project assistance, Landowners of Bougainville, NGOs, Churches, Women groups, body corporate associations, sporting bodies, media and the youth of Bougainville.

### Funding

The funding of the work plans to achieve the desired outcomes are foreseen to be from the conventional ABG budgetary support, from the ABG Ministers through their project funds (PSIP & DSIP) and or the support from the

National Government in accordance to the signed MOUs relating to draw-down of powers and or the external donors on technical and projects assistance.

### Reporting

Internal reporting will be through the monthly senior leadership meetings or as required. The project management team meetings, divisional meetings and the staff meetings form an integral component of the Departments operations and are to be held on monthly basis or as required.

Externally, the Department Secretary shall is the lead in the consultation process and is the primary contact for the Ministry of LPPECCC through the Minister and other related ABG Ministries, the Senior Leadership team of the Department and will be provided monthly briefs or other work-related project briefs as required.

At the ABG level, policy submissions or information papers will be submitted through the Departmental Minister.

### Over-arching objective

To deliver the eight KRAs within the stated period commencing 2023 through to 2027 in a systematic and manageable manner within the ambit of the ABGs priorities and the expectations of the people of Bougainville.



# Introduction

# Organisation Mandate

Land is one of the four main enablers of production that leads to development and a thriving economy. The others being labour, capital and energy source. In terms of land tenure in Bougainville there is a great disparity between customary land (more than 97%) and state or government land (less than 3%). However, much of the development and business activities that contributes to the economy of the region is concentrated within the 3% owned by the state and leased to developers. It is our challenge to formulate a system or vehicle that will safeguard the rights of customary land interest holders and empower them to participate meaningfully in economic developments on their land.

As stated above, 97% of land in the Autonomous Region of Bougainville is held in customary ownership. There are no written laws or regulations about how this land can be used, and all decisions about the use and development of customary land are made by the customary decision-making body in any area. One of the challenges to the Department is to provide a framework that recognises traditional views and interests while enabling economic advancement.

The Department will work with other Departments of the ABG Administration to implement the actions set out in this Corporate Plan that call for collaborative effort. Most actions will be the responsibility of the Department.



## The Constitution of the Autonomous Region of Bougainville

The Department derives its mandate comes from the Constitution of the Autonomous Region of Bougainville (the Constitution). Relevant sections of the Constitution are as follows:

The Government shall develop a land policy which formulates strategies in relation to alienated land, and provide for records of land ownership

*The Government shall develop a land policy which formulates strategies in relation to alienated land, and provide for records of land ownership (section 44(1)(c) and (d).*

*In the utilisation of land, it shall be managed in such a way as to meet the development and environmental needs of present and future generations ... and the ABG shall take all possible measures to prevent or minimise damage and destruction of land, sea, and water resources (section 23 (2).*

*The objective to manage land and protect the environment (section 9 (1)(j)).*

*The obligation to protect customary rights in relation to land (section 23 (1).*

*The objective to promote sustainable development and public awareness of the need to conserve and manage land, air sea and water resources in a balanced manner (section 27 (1).*

The objective to institute effective machinery for dealing with any emergency or hazard or disaster arising out of natural calamities or any situation resulting in general displacement of people. (Section 36).

The Preamble of the Constitution has general guidance for the operation of the Autonomous Bougainville Administration; Clauses (e), (f) and (g) are of particular relevance to the Department. (e) to recognise the autonomy of families and clan lineages and other customary communities; and (f) to govern through democracy, accountability, equality and social justice; and (g) to protect the land, the sea, our environment and our cultural identity for present and future generations.



# Papua New Guinea Legislation

# Autonomous Bougainville Government Legislation

The Department works under the same statutes as the Department of Lands and Physical Planning in Waigani, NCD. These are:

| Lands & Physical Planning Acts |                                   |      | Conservation and Environment Protection Authority Acts (CEPA) |                                    |  |
|--------------------------------|-----------------------------------|------|---------------------------------------------------------------|------------------------------------|--|
| No.                            | Name                              | year | No.                                                           | Name                               |  |
| i)                             | Land Act                          | 1969 | i)                                                            | The CEPA Act 2014                  |  |
| ii)                            | Land Title Commission Act         | 1963 | ii)                                                           | The Environment Act 2000           |  |
| iii)                           | Incorporated Land Groups Act      | 2012 | iii)                                                          | The Crocodile Protection Act       |  |
| iv)                            | Land Dispute Settlement Act       | 1975 | iv)                                                           | Fauna Protection & Control Act     |  |
| v)                             | Land (Ownership of Freeholds) Act | 1976 | v)                                                            | National Parks Act 1978            |  |
| vi)                            | National Land Registration Act    | 1977 | vi)                                                           | Protected Area Policy              |  |
| vii)                           | Land Registration Act             | 1981 | vi)                                                           | Climate Change Management Act 2021 |  |
| vii)                           | Land Registration Act             | 2002 |                                                               |                                    |  |
| ix)                            | Survey Act                        | 1996 |                                                               |                                    |  |
| x)                             | Place Names Act                   | 1995 |                                                               |                                    |  |
| xi)                            | Survey Coordination Act           | 1967 |                                                               |                                    |  |
| xii)                           | Valuation Act                     | 1967 |                                                               |                                    |  |

The Department also works under statutes gazetted by the Autonomous Bougainville Government: Bougainville Constitution as amended by the Bougainville Constitution (Amendment) Act 2015.

i) *Bougainville Community Government Act*

ii) *Bougainville Physical Planning Act 2013*

The National Department of Lands and Physical Planning (NDLPP) in Waigani, reviewed its entire legislative framework governing its work and on 11 June 2021, the Minister for Lands and Physical Planning Hon. John Rosso as per the powers conferred by Section 2 of the Ministers

(Delegation) Act 1975 and Section 25 of the Ministers (Delegation) Regulation 1976 delegated to the Minister for Lands, Physical Planning, Environment and Conservation of the Autonomous Bougainville Government 56 powers and functions under the provisions of the Land Act 1996 as specified in the Schedule.

Specific technical powers relating to Valuer General, Surveyor General and valuation rates remain vested with the NDLPP and will need to be drawn down to complete the transfer of functions and powers to be exercised by the Department in its full dispensation of its statutory function and role in the Autonomous Region of Bougainville.





# Department Vision & Mission Statement

# Organisational Structure



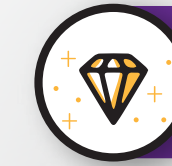
## Vision

**The Department vision is:**  
Land and ecosystems are utilised through sustainable and innovative interventions to manage, protect, promote and achieve low-carbon growth whilst reducing environmental and climate change risks to land, air, sea and water for benefit of current and future generations.



## Mission

To employ, promote and protect the best practices in management of land, environment & climate change in the interests of all citizens, individually and collectively by ensuring that economic and social development is done in a sustainable manner that ensures conservation rights over the environment are guaranteed and climate change risks are mitigated.



## Values

The Values of the Department are aligned to the core values as stated in the BISDP:

- Good Governance
- Transparency and Accountability
- Equality and Inclusiveness
- Sustainability
- Resilience and Innovation
- Cultural Preservation
- Peace and Reconciliation



The recently approved department structure has 59 positions of which current staff strength is at 23 staff as at 2023. For optimal functionality and efficiency, it is imperative to begin recruitment to fill the 36 positions and also look at reorganising current staff and skills to match best job roles. Staff positions are mainly based in Buka Town, however there is DLPPECCC presence in Central Bougainville at the Kieta District Office with 3 officers working from there. In the approved structure, there will be lands officers based within identified community government structures throughout Bougainville.

## General Overview of the Department Structure

### Office of the Secretary

#### Corporate Services

- Corporate Services Manager*
- Finance & Administration Officer
  - Receptionist
  - Drivers

### Land Administration

#### Director

- State/ Alienated Land
- Customary land
- Bougainville Land Board

### Land Technical Services

#### Director

- Physical Planning Services
- Survey Services
- Valuation Services

### Bougainville Environment Bureau & Bougainville Climate Change Office

#### Director

- Policy & External Relations
- Consents & Compliance
- Conservation
- Adaptation & Mitigation
- Information & Communication



# Alignment to the Bougainville Integrated Strategic Development Plan 2023-2027

The Department of Lands, Physical Planning, Environment, Conservation and Climate Change is part of the Economic Sector group of departments and works collaboratively to ensure and encourage a broad based diversified and sustainable economy in Bougainville whilst also maintaining and promoting sustainability, equity and inclusivity throughout all our efforts.

*Department efforts will contribute to achieving the following sector goals:*

**Economic Sector Strategic Objective 1 –** Strengthen the strategic policy direction and purpose of all economic sector lead agencies

*EC1.1 Conduct a structural and functional review of all economic sector lead agencies, including Commerce & Trade, Mining and Petroleum, Primary Industries and Marine Resources, Lands, Physical Planning, Environment, Conservation & Climate Change and Treasury & Finance*

*EC 1.2 Ensure that flagship economic sector policies such as that concerning Sovereign Wealth Fund, Special Economic Zones (SEZ's), Micro-Small & Medium Enterprises (MSME's), Agricultural Commodities, Land Management, Blue Green Economy, Climate Change, Carbon Trading & Clean Energy and the Tax Administration Act are drafted or revised.*

**Economic Sector Strategic Objective 2-** Support a data driven and knowledge-based economy

*EC 2.1 Ensure that all Economic Sector data is collected, maintained and reported on to support informed economic policy direction, investment priorities and supporting further growth*

*EC 2.2 Support the integration of Artificial Intelligence and smart technology in reducing costs, improving efficiency and increasing returns across the economic sector.*

**Economic Sector Strategic Objective 3 -** Increase engagement with Blue & Green Economy Initiatives

*EC 3.1 Ensure that all development initiatives, programs and projects are compliant with environmental and social impact assessments (EIS & SIA).*

*EC 3.2 Support climate resilience, carbon reduction mechanisms, adaptation and sustainability within the economic sector.*

**Economic Sector Strategic Objective 4 –** Foster MSME's & Special Economic Zones (SEZ) as drivers for socio-economic development

*EC 4.2 Develop and implement the concept of SEZ's as a strategic economic driver*

# Corporate Outcomes: Narrating the DLPPECCC Logical Frame

## KRA 1 - Legislative Frameworks for Bougainville Lands, Physical Planning, Environment, Conservation & Climate Change

***“Policies are developed and legislation enacted to provide basis for broad-based, social and environmental development and sustainable economy whilst securing customary land rights.”***

There are fourteen statutes governing the work of the Department of Lands, Physical Planning Environment and Conservation (see section 2 of this plan). About fifty percent of these pieces of legislation were enacted prior to 1975, Papua New Guinea's independence. Furthermore, all statutes reference Bougainville as it was formerly known, North Solomons Province, as a province of Papua New Guinea, rather than as an autonomous region and may not be applicable to the existing legal arrangement of Bougainville.

With regards to the Environment, Conservation & Climate Change space, progress in policy development and their respective legislations are expected to be achieved by 2027. Similarly, legislation and regulations pertaining to functions of Surveying and Valuation are necessary for full autonomy of the department.

A key enabling policy for ABG is the Blue Green Economy Policy. This policy will ensure all activities and key actions for the Department are guided in order to achieve key objectives. This policy must broadly value natural assets and align incentives with blue green growth policy goals and at the same time drive sustainable, environmentally conscious, safe and stringent development for Bougainville.

The Bougainville Executive Council in its BEC Decision #164 of 2021, resolved and directed the

formulation and implementation of the Blue Green Economic Policy for Bougainville. Such is an emphasis and a policy directive that is clearly outlined in the Bougainville Integrated Strategic Development Plan 2023-2027 in which the strategic objective is “To increase Engagement with Blue & Green Economy Initiatives” (BISDP 2023-2027 pg. 33 – Economic Sector Objective, Strategies & KRAs)

Based on the BISDP 2023-2027 Economic Sector Objective # 3 outlined above, the Department is tasked with the key actions and activities to ensure that all activities are driven towards achieving the key sector objective outlined in the BISDP 2023-2024 therefore achieving the major objective for the Bougainville Vision 2023-2053.

In alignment to both national and international strategies and policy frameworks such as the MTDP IV and the Sustainable Development Agenda 2030 through its emphasis on the 17 Sustainable Development Goals (SDGs) underpinning various international, regional and national Blue Green Economy Governance frameworks, the Blue and Green Economy is the key to ensuring a safe, sustainable, and equal environment for the people but is also the right path to follow to preserve the natural assets, effectively preventing human actions and activities from purposely harming and contaminating the natural habitats. It is a pathway to climate-smart and sustainable development and requires a paradigm shift in the mind-set of users of forests, lands, ocean and coastal resources, and how benefits from wealth creation may be shared. It is therefore inappropriate to continue with ‘business as usual’ and simply relabel the current uses of lands, marine and coastal resources as ‘blue-green’.



# KRA 1 - Legislative Frameworks for Bougainville Lands, Physical Planning, Environment, Conservation & Climate Change

The Department therefore aims to implement the following key action activities to ensure that it achieves all objectives outlined regionally, nationally and internationally.

This area is shown in deliverables 1 & 2 on the DLPPECCC Logical Framework as;

- 1. The drafting and completion of 4 new Bougainville Land Legislations and other needed land legislations
- 2. Establishment of Bougainville's Environmental

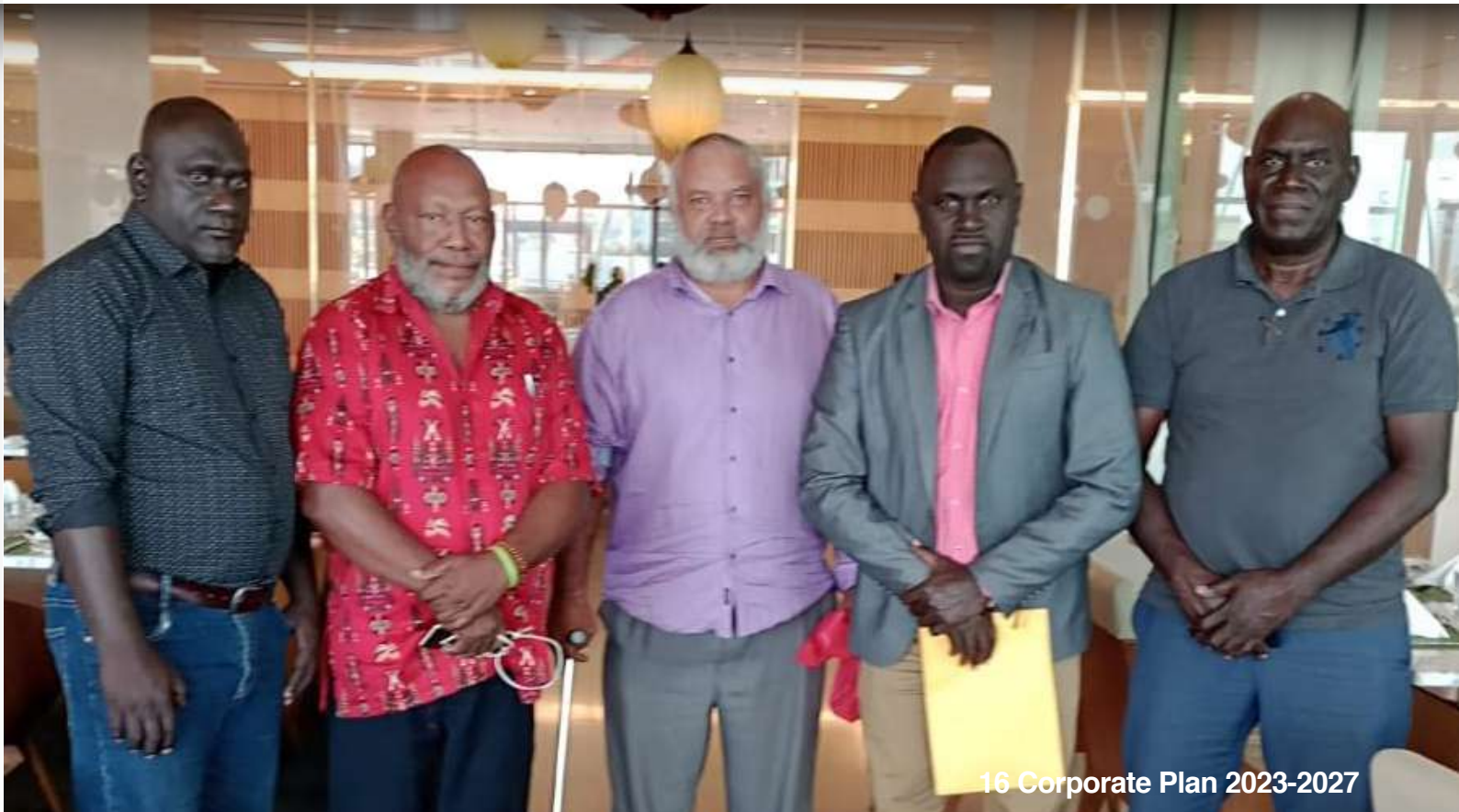
and Conservation as well as Climate Change Legislative Framework”

- 3. The development or formulation of the Blue Green Economy Policy for Bougainville
- 4. The implementation of key actions and activities in policy frameworks in Environment Protection, Conservation and Climate Change to foster efforts to achieve the implementation of the Blue & Green Economy in Bougainville

| Action/ Activity                                                                                                                                                                                                                                                                                                   | Time Frame and Officer Responsible                        | DLPPECCC Logframe Link Reference |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------|----------------------------------|
| <b>Action 1.1</b> Enact relevant pieces of legislation for basis to undertake land administration and land technical support processes and services                                                                                                                                                                | Ongoing.<br>Secretary, Directors<br>other stakeholders    | 1.1.1                            |
| <b>Action 1.2</b> Completion of Environment Protection, Blue Green Economy Policy, Conservation & Climate Change Policies for Bougainville                                                                                                                                                                         | Ongoing<br>Secretary and Directors                        | 2.2.2                            |
| <b>Action 1.3</b> Legislation Reviews for the PNG 1967 Valuation Act, Survey Act and its application in Bougainville                                                                                                                                                                                               | Ongoing.<br>Secretary and Directors                       | 2.2.2                            |
| <b>Action 1.4</b> Development of Blue Green Economy Policy<br>1.4.1 Draft policy document<br>1.4.2 Consultations on policy documentation<br>1.4.3 Final Draft endorsed and consulted upon<br>1.4.4 BGE Policy endorsed by BEC<br>1.4.5 Implementation of Policy<br>1.4.6 Establishment of BGE Act for Bougainville | Policy Officer DECCC<br>Timeframe: March to December 2024 |                                  |
| <b>Action 1.5</b> Drawdown of Environment Powers & Functions                                                                                                                                                                                                                                                       | Secretary, Director                                       |                                  |

# Corporate Outcomes: Narrating the DLPPECCC Logical Frame

| Action/ Activity                                                                                                                                                                                                                                                          | Time Frame and Officer Responsible                                                  | DLPPECCC Logframe Link Reference |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------------------|----------------------------------|
| 1.5.1 MOU with CEPA signed & implementation of functions in environment protection, compliance and conservation<br>1.5.2 Development of Environment Policy – (Draft in place)<br>1.5.3 Development of Protected Area Policy<br>1.5.4 Development of Climate Change Policy | Secretary, Director<br>ECCCC, Policy Officer<br>DECCC Timeframe: July 2024-Mar 2025 |                                  |
| <b>Action 1.6</b> Develop an integrated sustainable land use policy for implementation with relevant key department                                                                                                                                                       | Secretary, Director                                                                 |                                  |





KRA 2 - Physical Planning & Urbanization Control

KRA 2 - Physical Planning & Urbanization Control

*“Planning and development plans are designed and approved to provide for controls in urban community government areas and in other ABG approved areas promoting the best use of land and managing urbanisation and the land use conversion process.”*

KRA 2 aims to implement the deliverables stated in the DLPPECCC logical framework which is *“effective and efficient development controls with compliance to urbanization and land use planning”*

There are 6 Physical Planning Areas in Bougainville, Buka Town, Tinputz Town, Arawa Town, Kieta (as well as Toniva) Town and Buin Town. The 13 District

Centres in Bougainville have district infrastructure profiles and structure plans which were launched in 2016 and are available as source documents for reference purposes. The Urban Development plans of Buka and Arawa have been completed and must be implemented.

Cadastral surveys must be commissioned soon, commencing in 2023 for the 13 District centres using the District Centres infrastructure profiles as the base line data for survey points to be identified and pegged before the new survey plans are certified and registered with legal descriptions of portions, sections and allotment numbers, designated to each parcel of land.

| Proposed Physical Planning Activities for 2023-2027                                                                                                                                                                                                                                                                                                       | Timeframe & Persons Responsible   | DLPPECCC Logframe Link Reference |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------|----------------------------------|
| Action 2.1: Bougainville Land Use Mapping:                                                                                                                                                                                                                                                                                                                | 2024                              | 6.5.9                            |
| Action 2.2: District Infrastructure Profiles:<br>A number of proposed projects either complement the work undertaken in the Profiles or seek to expand on the work initiated in Arawa, Buka and Buin. These incremental changes will continue over the next four years after which it is anticipated that the relevant Profile documents will be updated. | 2023-2027<br>SPP & planning staff | 6.5.9                            |
| Action 2.3: Buka Urban Development Plan:<br>Buka is experiencing considerable growth and the majority of it is uncontrolled and without planning approval. With the Physical Planning Board being reestablished in early 2017 a Development Plan will assist the Board in assessing and determining development proposals                                 | 2024-2026<br>SPP & ABG consultant | 6.5.9                            |

| Proposed Physical Planning Activities for 2023-2027                                                                                                                                                                                                                                                                                                                    | Timeframe & Persons Responsible                        | DLPPECCC Logframe Link Reference |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------|----------------------------------|
| Action 2.4: Arawa Urban Development Plan:<br>A number of proposed projects either complement the work undertaken in the Profiles or seek to expand on the work initiated in Arawa, Buka and Buin. These incremental changes will continue over the next four years after which it is anticipated that the relevant Profile documents will be updated.                  | 2024-2026<br>SPP, Physical Planners & donor support    | 6.5.9                            |
| Action 2.5: Buin Urban Development Plan<br>A Development Plan is required for Buin. Prior to this a Planning Study undertaking economic, social and environmental research is required to inform the plan. To date an updated structure plan has been prepared. Work is programmed to commence in the second half of 2017 with resources provided through the PGF.     | 2025-2027<br>SPP, Physical Planners & donor support    | 6.5.9                            |
| Action 2.6: Kieta Urban Development Plan<br>This area contains the offices of the Kieta District Administration and includes the localities of Toniva, Kieta, and Happy Valley. The area has been substantially subdivided and is experiencing increasing commercial development. A development plan is required to guide and development infrastructure improvements. | 2025-2027<br>SPP, Physical Planners & donor assistance | 6.5.9                            |
| Action 2.7: Arawa – Aropa Economic Development Corridor<br>The objectives are high level planning outcomes, economic growth, and environmental and social wellbeing.                                                                                                                                                                                                   | 2025-2027<br>SPP, Physical Planners & donor assistance | 6.5.9                            |



# KRA 2 - Physical Planning & Urbanization Control

| Action/ Activity                                                                                                                                                                                                                                                                                                                                 | Timeframe & Persons Responsible                                                   | DLPPECCC Logframe Link Reference |
|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-----------------------------------------------------------------------------------|----------------------------------|
| <b>Action 2.8: Kokopau Development Plan</b><br>This is the main commercial area in the new Kokopau Town Community Government. A stand-alone Development Plan is required which will include Bonis Plantation; a 375ha. area which will provide for the future longterm growth of Kokopau and Buka.                                               | 2024 - 2025<br><br>SPP, Physical Planners & donor assistance                      | 6.5.9                            |
| <b>Action 2.9: Tinputz and Wakunai Development Plans:</b><br>These district centres are the main commercial centres on the west coast north of Arawa. They are the focus of commercial activities in the District and contain the principal administrative facilities in the District. Development Plans are required for each of these centres. | 2025 -2027<br><br>SPP, Physical Planners & donor assistance                       | 6.5.9                            |
| <b>Action 2.10: Kangu Border Post Township:</b><br>Complete the physical Planning framework for a Bougainville -Solomon Islands border post township in Kangu.                                                                                                                                                                                   | 2025 -2027<br>SPP, Physical Planners                                              | 6.5.9                            |
| <b>Action 2.11:</b> Provide relevant land development advice to project developers on Physical Planning matters. Receive Physical Planning applications assess and submit to the Bougainville Physical Planning Board.                                                                                                                           | 2023– Ongoing.<br>Physical Planners                                               | 6.5.9                            |
| <b>Action 2.12:</b> Provide sufficient technical support to all Physical Planning Board hearings and clients as necessary                                                                                                                                                                                                                        | 2023– Ongoing.<br>Physical Planners                                               | 6.5.9                            |
| <b>Action 2.13:</b> Conduct awareness workshops in Buka, Arawa and Buin on the relevant legislated processes for lands officers and the public on physical planning matters (in conjunction with the workshops for customary and alienated land, seeActions 3.7 and 4.5)                                                                         | 2023 – Ongoing.<br>Physical Planner and Lands officers (Alienated and Customary). | 6.5.9                            |

# KRA 3 - Empowering Customary Landowners

***“Customary landowners are empowered to safeguard their customary land and participate meaningfully in the economic development on their land.”***

Customary land accounts for around 97 per cent of all land in Bougainville for schools or health centres, or for special purposes, for example for agriculture or business leases. Only the land owners can make

decisions about the use of customary land, but the Government can acquire or secure customary land for public purposes, for example for schools or health centres, or for special purposes, for example for agriculture or business leases. Processes for acquiring customary land are set out in relevant legislation.

| Action/ Activity                                                                                                                                                                                                                                           | Timeframe & Persons Responsible                                                                                                                                    | DLPPECCC Logframe Link Reference |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------|
| <b>Action 3.1:</b> Provide a process that assists customary landowners to register customary land when and if they chose to.                                                                                                                               | 2023 Ongoing. Director Land Administration and Customary Lands Officer.                                                                                            | 4.3.9                            |
| <b>Action 3.2:</b> Acquire customary land for public purposes as needed according to relevant land legislation.                                                                                                                                            | 2023 Ongoing. Customary Lands Officer.                                                                                                                             | 4.3.9                            |
| <b>Action 3.3:</b> Acquire or secure customary land for special purposes (including for agricultural and business lease), in particular for<br>- ABG Government approved and funded projects<br>- Communication infrastructure                             | 2023 Ongoing. Director Land Administration, Customary Lands Officer, Environment Officer and Physical Planner with the assistance from other relevant stakeholders | 4.3.9                            |
| <b>Action 3.4:</b> Establish and maintain a data base for land investigation requests.                                                                                                                                                                     | 2023– Ongoing. Customary Lands Officer                                                                                                                             | 4.3.9 & 4.4.7                    |
| <b>Action 3.5:</b> Conduct awareness workshops on the processes relating to customary land matters in Buka, Arawa and Buin, and elsewhere if needed (in conjunction with the workshops for Physical Planning and alienated land, see Actions 2.3 and 4.5). | 2017 Ongoing. Physical Planner and Customary Lands Officer.                                                                                                        | 4.3.9 & 4.4.7 & 3, 5, 6, 7.3.4   |



# KRA 3 - Empowering Customary Landowners

| Action/ Activity                                                                                                                                     | Timeframe & Persons Responsible          | DLPPECCC Logframe Link Reference  |
|------------------------------------------------------------------------------------------------------------------------------------------------------|------------------------------------------|-----------------------------------|
| <b>Action 3.6:</b><br>Provide assistance with Landowner groups and their ILG creations or similar vehicle for the Bana Special Economic Zone Project | 2023 Ongoing.<br>Customary Lands Officer | 4.3.9 & 4.4.7 &<br>3, 5, 6, 7.3.4 |

## KRA 4 - Optimum Administration of State Land

Government land and state lease administration is efficiently and effectively managed accordingly to the relevant legislation and approved processes including facilitation of the Bougainville Land Board functions supported by a fit-for-purpose digitalised Land Information Management System.” Within the DLPPECCC Logframe there under 4 Deliverables which are;

3. Optimal efficiency and effectiveness in Land

*Administrative Processes (Forfeitures, Tenders, Lease Grants & Enforcing Regulations*  
*5. Increase in # of Bougainville Land Board Seatings per Annum*  
*6. Increase in Revenue Generated via the collection of land fees, penalties, land rentals (taxes) and land rates.*  
*7. A fully functional Land Information Management System*

| Action/ Activity                                                                                                                                                                                                                                                                                                                                                                    | Timeframe & Person Responsible                                                                                                                          | DLPPECCC Logframe Link Reference                  |
|-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------------|
| <b>Action 4.1:</b> Provide sufficient support to all Land Board hearings, and ensure Board Members are given all materials and information necessary for their meeting at least one week before the meeting.                                                                                                                                                                        | 2023 ongoing. Lands Officer (alienated land).                                                                                                           | 3,4. 3. 3 &<br>3, 4, 3. 5                         |
| <b>Action 4.2:</b> AConduct workshops in Buka, Arawa and Buin for lands officers and the public on alienated land matters.<br>Workshops will include awareness-raising about the legal status of alienated and freehold land, including unoccupied or abandoned freehold land (in conjunction with the workshops for Physical Planning and Customary Land, see Action 2.3&3.7 3.7). | 2023 ongoing. Director Land Administration, Secretary, Customary Lands Officer, PhysicalPlanners PGF Land use policy consultant and other stakeholders. | 1.1.1 and 3, 4. 3. 3 and 6.5.9 and 3, 5, 6, 7.3.4 |

# KRA 4 - Optimum Administration of State Land

| Action/ Activity                                                                                                                                                                                                                                                                                                                                                                              | Timeframe & Persons Responsible                                                                          | DLPPECCC Logframe Link Reference |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|----------------------------------------------------------------------------------------------------------|----------------------------------|
| <b>Action 4.3:</b> Prepare an application for the Minister to declare state land in Buka Town to be National (state) Land. This includes: Buka airport, Portion 32 (Kubu); Portion 92 (Hahela); and Hutjena                                                                                                                                                                                   | Ongoing. Director Land Administration, Lands Officer (alienated) and support staff                       | 1.1.1 and<br>3, 4.3.3            |
| <b>Action 4.4:</b> Work with the PNG Lands Commission (or the Regional Land Commission) to finalize the National Land Declaration process for the following areas which were gazetted as “National Land” between 1985 and 2000:<br>1. Arawa Township.<br>2. Buin Township.<br>3. Kieta Township.<br>4. Portions 16, 338 and 339 Kieta,Tinputz harbour.                                        | Ongoing. Director Land Administration, Lands Officer (alienated) Draftsman cartographer.                 | 1.1.1 and<br>3, 4.3.3            |
| <b>Action 4.5:</b> Colloborate and coordinate with the National Commission (or the Regional Land Commission) to hold hearings and complete the process of declaring the following areas of state land as “National Land”:<br>1. Portion 300, 301 and 303 m/I Puto,<br>2. Reboine airstrip (Aropa).<br>3. Wakunai patrol post,<br>4. Portions 247 & 250 Kieta,<br>5. Kangu government station. | 2023 Ongoing. DirectorLand Administration, Lands Officer (alienated) Draftsman cartographer.             | 1.1.1 and<br>3, 4.3.3            |
| <b>Action 4.6:</b> Establish and implement a process to ensure that all State Leases are compliant with land registration processes, lease covenants on state lease land are reviewed for compliance and appropriate action is taken.                                                                                                                                                         | 2017 Ongoing. Director Land Administration and Lands Officer (forfeiture).                               | 3, 4.3.3                         |
| <b>Action 4.7:</b> Secure alienated land for resettlement of people from the Atolls, and prepare Memorandums of Understanding between affected parties and the ABG.                                                                                                                                                                                                                           | 2017 Ongoing. Physical Planner, Lands Officer, Surveyor, Environment Officer and Cartographer draftsman. | 3, 4.3.3<br>3, 5, 6, 7.3.        |



# KRA 4 - Optimum Administration of State Land

| Action/ Activity                                                                                                                                                                                                                                                                | Timeframe & Persons Responsible                                                | DLPPECCC Logframe Link Reference          |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------------------------------------------|-------------------------------------------|
| <b>Action 4.8:</b> Land audit is undertaken (covering land occupation, land area, and land valuation) of all alienated land, including privately owned land.After the land audit, investigate whether anyof the alienated land can be transferred to the customary land owners. | 2023 Ongoing. Lands Officer, Physical Planner, Regional Valuer and a Surveyor. | 3, 4.3.3<br>3, 5, 6, 7.3.4                |
| <b>Action 4.9:</b> Secure unused alienated land, including privately owned land, for public purposes                                                                                                                                                                            | 2023 Ongoing. Lands Officer, Physical Planner, Regional Valuer and a Surveyor. | 3, 4.3.3<br>3, 5, 6, 7.3.4                |
| <b>Action 4.10:</b> Establish and maintain a process to verify, register, maintain and safeguard land records.                                                                                                                                                                  | 2023 Ongoing. Registry Clerk.                                                  | 3, 4.3.3 and<br>3, 5, 6, 7.3.4 & 4.4.7    |
| <b>Action 4.11:</b> : Establish and implement a process for revenue collection from state leases in Bougainville, starting with Buka township, and arrange for the process to be completely transferred from Port Moresby office by December 2027.                              | 2023 Ongoing. Lands Office (Alienated) & Finance                               | 3, 4.3.3<br>3, 5, 6, 7.3.4<br>3, 7.3.6    |
| <b>Action 4.12:</b> Establish and implement a process to verify, register, record fees and rentals paid in Bougainville.                                                                                                                                                        | 2023 Ongoing. Lands Office (Alienated) & Finance.                              | 3, 4.3.3<br>3, 5, 6, 7.3.4<br>3, 7.3.6    |
| <b>Action 4.13:</b> : Establish and implement a process to verify, register, maintain and safeguard records of land ownership and maintain an updated leaseholder register which is accessible.                                                                                 | 2023 Ongoing. Registry Clerk.                                                  | 3, 4.3.3 and<br>3, 5, 6, 7.3.4 &<br>4.4.7 |
| <b>Action 4.14:</b> Develop a catalogue system for recording file records                                                                                                                                                                                                       | 2023 Ongoing. Registry Clerk.                                                  | 3, 4.3.3 and 3, 5, 6, 7.3.4 & 4.4.7       |
| <b>Action 4.15:</b> Prepare all hard copy files for transfer to a digital information and record system.                                                                                                                                                                        | 2023 Ongoing. Registry Clerk and Corporate Services.                           | 4.4.7                                     |

# KRA 5 - Enabling Expert Technical Support Services

**“Land technical advice and specialised services are provided to recognised standards for optimum administration of planning and development in declared areas in the Region and supported by a fit-for-purpose Geo Spatial System.”**

In support of increased engagement with the Land Technical Services Directorate, we plan to actively roll out our regulatory policies and legislations to enhance standardized service delivery as part of independence readiness.

As per the DLPPECCC Logframe, the deliverables that relate directly to Key Result Area 5 are:

4. Optimal efficiency and effectiveness in Land Technical Services offered to ABG, other

Agencies & the general public (Physical Planning, Surveys & Valuations)

6. Increase in Revenue Generated via the collection of service fees

8. A fully functional and updated Geo-Spatial systemor for special purposes, for example for agriculture or business leases. Only the land owners can make decisions about the use of customary land, but the Government can acquire or secure customary land for public purposes, for example for schools or health centres, or for special purposes, for example for agriculture or business leases. Processes for acquiring customary land are set out in relevant legislation.

| Action/ Activity                                                                                                                                                                                                       | Timeframe & Persons Responsible                                   | DLPPECCC Logframe Link Reference |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------|----------------------------------|
| <b>Action 5.1:</b> Ensure that Cadastral and Topographical surveys of all land acquired for the state are undertaken by a registered Surveyor to support the indefeasibility of the Land titles.                       | 2023 Ongoing. Surveyor                                            | 3, 5, 6, 7.3.4 &<br>5.4.8        |
| <b>Action 5.2:</b> Provide maps drawn by a professional draftsperson of all land acquired for the state.                                                                                                               | 2023 Ongoing. Surveyor, Physical Planner, Cartographer/Draftsman  | 3, 5, 6, 7.3.4 &<br>5.4.8        |
| <b>Action 5.3:</b> : Provide maps drawn by a professional draftsperson of all land subject to Physical Planning Development plans (Buka Township, Arawa, Kieta, Buin, Wakunai, Tinputz and where needed)               | 2023 Ongoing. Surveyor, Physical Planner, Cartographer/Dr aftsman | 3, 5, 6, 7.3.4 &<br>5.4.         |
| <b>Action 5.4:</b> Establish and maintain a process to register and safely store all maps held by the Department.                                                                                                      | 2023 Ongoing. Surveyor, Physical Planner, Cartographer/Draftsman  | 3, 5, 6, 7.3.4 &<br>5.4.8        |
| <b>Action 5.5:</b> The inclusion of a standard fit for-purpose Geo Spatial system that encompasses the island of Bougainville and ensures that its known points where boundaries are concerned are recognised globally | 2023 Ongoing. Surveyor, Physical Planner, Cartographer/Draftsman  | 3, 5, 6, 7.3.4 &<br>5.4.8        |



# KRA 5 - Enabling Expert Technical Support Services

| Action/ Activity                                                                                                                                                                                          | Timeframe & Persons Responsible                                         | DLPPECCC Logframe Link Reference |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------------------------|----------------------------------|
| <b>Action 5.6:</b> Maintain a trustworthy and up to date database on Bougainville land values.                                                                                                            | 2023 Ongoing. Valuer and Regional Valuer. As well as the Valuer General | 3, 5, 6, 7.3.4 & 3,7.3.6         |
| <b>Action 5.7:</b> Complete an accurate valuation roll for the local level government rating areas of Buka township, Kokopau, Arawa, Kieta, Buin, Wakunai and Tinputz, and ensure it is updated annually. | 2023 Ongoing. Valuer and Regional Valuer. Aswell as the Valuer General  | 3, 5, 6, 7.3.4 & 3,7.3.6         |
| <b>Action 5.8:</b> Undertake a comprehensive rental reappraisal of all state land for comparable rates for purpose of collection of land taxes (land rent) resulting in more tax income for the ABG       | 2023 Ongoing. Valuer and Regional Valuer. As well as the Valuer General | 3, 5, 6, 7.3.4 & 3,7.3.          |



# KRA 6 -Optimum Corporate Services

*“Administrative and internal business operations are planned, organised, directed, controlled and coordinated for efficient support to all key Department goals through theimplementation of innovative business processes.”*

| Action/ Activity                                                                                                                                                          | Timeframe & Persons Responsible             | DLPPECCC Logframe Link Reference |
|---------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------------------|----------------------------------|
| <b>Action 6.1:</b> Manage and report Departmental Finances in accordance with ABG financial management policy.                                                            | Ongoing. Secretary and Corporate Assistant. | 13.11.15                         |
| <b>Action 6.2:</b> : Provide a comprehensive Quarterly, Bi-Annual and Annual Report for the department to Secretary and the Minister within the set timeframe each year.  | Annual. Secretary of the Department.        | 13.11.15                         |
| <b>Action 6.3:</b> : Provide Management Action Plans to the Division of Planning for all budgeted programmes within the set timeframe each year.                          | Annual. Secretary and Divisional Heads      | 13.11.15                         |
| <b>Action 6.4:</b> Include projects for staff training to address skills gaps for successful execution of Management Action Plans.                                        | Annual. Secretary & Divisional Heads.       | 3, 5, 6, 7.3.4 & 5.4.8           |
| <b>Action 6.5:</b> Maintain updated correspondence registry for all communication                                                                                         | Ongoing. Corporate services assistant       | 13.11.15                         |
| <b>Action 6.6:</b> Staff conduct is in accordance with the Code of Conduct for the Autonomous Bougainville Government.                                                    | Ongoing. All Staff.                         | 13.11.15                         |
| <b>Action 6.7:</b> Staff conduct is in accordance with ABG workplace policies on Health & Safety, HIV & AIDS, gender, human rights, sexual harassment, and transport use. | Ongoing. All staff.                         | 13.11.15                         |
| <b>Action 6.8:</b> : Ensure all office space and equipment complies with ABG workplace policies on office space and equipment.                                            | Ongoing. Corporate Services and Secretary   | 13.11.15                         |
| <b>Action 6.9:</b> : Ensure all assets are purchased and managed according to ABG requirements and policies.                                                              | Ongoing. Corporate Services and Secretary.  | 13.11.15                         |



# KRA 6 -Optimum Corporate Services

| Action/ Activity                                                                                                                                       | Timeframe & Persons Responsible                       | DLPPECCC Logframe Link Reference |
|--------------------------------------------------------------------------------------------------------------------------------------------------------|-------------------------------------------------------|----------------------------------|
| <b>Action 6.10:</b> Convene monthly staff meetings and ensure all staff attend.                                                                        | Ongoing Corporate Services & Secretary                | 13.11.15                         |
| <b>Action 6.11:</b> Conduct staff performance assessments.                                                                                             | Six-months Corporate Services & Secretary             | 13.11.15                         |
| <b>Action 6.12:</b> Identify training needs for staff and provide opportunities for them under the ABG Staff Development policy.                       | Ongoing Secretary & Department of Corporate Services. | 13.11.15                         |
| <b>Action 6.13:</b> Deliver quality information and advice to all applicants and customers.                                                            | OngoingAll staff                                      | 13.11.15                         |
| <b>Action 6.14:</b> Liaise and coordinate with Department for Technical Services on the construction of the ABG DLPPECCC main office complex in Arawa. | Ongoing Secretary & Department of Corporate Services. | 13.11.15                         |



# KRA 7 – Development of Conservation Areas & a Biodiversity Data Management System

*“Conservation Areas are declared with identified resourcing to support collaboration amongst all stakeholders to implement relevant awareness raising and education programs that build support for effective and coordinated management of these protected areas with a fit-for-purpose digitalised Biodiversity Information Management System.”*

These actions combined together will ensure that the environment, that is, land, sea and waterresources are protected, restored and regulated in a manner that blends with the cultural

and social needs of the people of the Autonomous Region of Bougainville for the benefit of its’ present and future generations.

The deliverables that have direct connections with this particular key result area are;

10. Establish the Bougainville Environment Bureau

12. Increase Conservation Projects in Bougainville and their successful coordination

13. Establish & Integrated Environment Consent & Compliance Mechanisms in all areas of development

| Action/ Activity                                                                                                                                                                                                                                                                                                     | Timeframe & Persons Responsible            | DLPPECCC Logframe Link Reference |
|----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|--------------------------------------------|----------------------------------|
| <b>Action 7.1:</b> <i>PWMA structure is reviewed and strengthened</i><br>Establish a Board of Management for PWMA * Consultations * Awareness * Monthly Board Meetings Observations                                                                                                                                  | Conserv. Manager/A Director/PWMA Committee | 8.6.10 and 10.8.12               |
| <b>Action 7.2:</b> : <i>Kunua Conservation Network</i><br>* Consult with KCN Management Committee<br>* Provide guidance on regulatory processes for declaration of KCN<br>* Liaise with CEPA Conservation team on establishment of KCN                                                                               | Conserv. Manager/A Director/PWMA Committee | 8.6.10 and 10.8.12               |
| <b>Action 7.3:</b> <i>Mangrove Planting &amp; Rehabilitation</i><br>* Establish 6 x Mangrove Catchment Areas i.e.<br>- Romsua, Novah,<br>- Kukul,<br>- Soroken,<br>- Sohano<br>- Kessa<br>Consultation & Awareness on Mangroves to Project Site * Establishment of Nurseries * Community Participation & involvement | Conserv. Manager/A Director/PWMA Committee | 8.6.10 and 10.8.12               |



# KRA 7 – Development of Conservation Areas & a Biodiversity Data Management System.

| Action/ Activity                                                                                                                                                                                                                                                                                                                                          | Timeframe & Persons Responsible | DLPPECCC Logframe Link Reference |
|-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|----------------------------------|
| <b>Action 7.4: Community Sustainable Livelihoods</b><br>* Provide assistance as in support & advise for small livelihood practices such as poultry, piggery, cabbage farming etc. * Inspection & monitoring                                                                                                                                               | Conserv. Manager/A Director     | 8.6.10 and 10.8.12               |
| <b>Action 7.5: Conservation Syllabus Development</b><br>* Development of Conservation Syllabus for Schools * Liaisons and consultation with Dept of Education * Incorporation of lessons to Secondary Schools                                                                                                                                             | Conserv. Manager/A Director     | 8.6.10 and 10.8.12               |
| <b>Action 7.6: : Establishment of a Data Management System for High Biodiversity, Terrestrial &amp; Marine Conservation.</b><br>* Liaise & Consult with Key Stakeholders on level of data held * Obtain data management equipment & set up * Compile important and relevant biodiversity, terrestrial and marine conservation data * incorporate all data | Conserv. Manager/A Director     | 8.6.10 and 10.8.12               |

# KRA 8 - Establish the Bougainville Office of Climate Change & Adaptive & Mitigation Projects

**“Bougainville Office of Climate Change & Adaptive & Mitigation Projects is established to deliver on ABG priorities.”**

A mandated body that will oversee the mitigation of climate change within Bougainville to ensure that impacts are minimal and comply with the United Nations standards.

The deliverables that have direct connections with this particular key result area are;

- 11. The establishment of the Bougainville Climate Change Office
- 13. Establish & Integrate Environment Consent & Compliance Mechanisms in all stages of development

| Action/ Activity                                                                                                                                                                                                                                                                   | Timeframe & Persons Responsible | DLPPECCC Logframe Link Reference |
|------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|---------------------------------|----------------------------------|
| <b>Action 8.1: Office Development</b><br>* Establish the office for climate change<br>* Increase Capacity<br>* Establish climate change committee & Board<br>* Development of climate change policy for Bougainville                                                               | Adaptation & Mitigation Officer | 9.7.11 and 11.9.13               |
| <b>Action 8.2: Mangrove Rehabilitation &amp; Mitigation</b><br>* Awareness on Mangroves<br>* Assist in rehabilitation programs<br>* Secure donor aids on mangrove rehab<br>* Consultations with stakeholders                                                                       | Adaptation & Mitigation Officer | 9.7.11 and 11.9.13               |
| <b>Action 8.3: : : Climate Change Communication &amp; Awareness</b><br>* Set up of communication system<br>* Data collection for all activities under climate change<br>* Liaise with key agencies on how best to ensure data is available for climate change related impacts etc. | Adaptation & Mitigation Officer | 9.7.11 and 11.9.13               |



# Resourcing the Plan, Human Resources, Infrastructure and Equipment, Risk Management and Mitigation Strategies

The implementation of this Corporate Plan requires adequate resources to ensure its success. The funding for the work plans to achieve the desired outcomes is anticipated to come from the following sources:

- 1. Conventional ABG Budgetary Support:** The primary source of funding will be the regular budget allocation from the Autonomous Bougainville Government.
- 2. Ministerial Project Funds:** Support may be obtained from ABG Ministers through their project funds, including the Provincial Support Improvement Program (PSIP) and District Support Improvement Program (DSIP).
- 3. National Government Support:** Funding may be available from the National Government in accordance with signed Memorandums of Understanding (MOUs) relating to the draw-down of powers.
- 4. External Donors:** Technical and project assistance from external donors will be sought to supplement government funding.
- 5. Revenue Generation:** The Department aims to increase revenue generation through the collection of land fees, penalties, land rentals (taxes), and land rate.

### Human Resources:

- Current staff strength is at 23 as of 2023, with an approved structure of 59 positions.
- Priority will be given to recruiting for the 36 vacant positions to ensure optimal functionality and efficiency.
- Staff training and development will be prioritized to address skills gaps for successful execution of Management Action Plans.

### Infrastructure and Equipment:

- The Department will work towards the construction of the ABG DLPPECCC main

office complex in Arawa.

- Investment in digital systems, including a Land Information Management System and a Geo-Spatial system, will be prioritized.

### Risk Management and Mitigation Strategies

Potential risks to the implementation of this Corporate Plan include:

- 1. Funding Constraints:**
  - Mitigation: Diversify funding sources, prioritize key activities, and develop phased implementation plans.
- 2. Human Resource Challenges:**
  - Mitigation: Prioritize recruitment for critical positions, implement robust training programs, and consider partnerships with educational institutions.
- 3. Political Instability:**
  - Mitigation: Maintain clear communication with political leadership, ensure transparency in operations, and align activities with broader government priorities.
- 4. Technological Challenges:**
  - Mitigation: Phased implementation of new systems, comprehensive staff training, and ongoing technical support.
- 5. Community Resistance:**
  - Mitigation: Implement robust community engagement strategies, ensure transparency, and incorporate traditional knowledge and practices where appropriate.
- 6. Environmental Disasters:**
  - Mitigation: Develop and implement disaster preparedness plans, integrate climate resilience into all activities.
- 7. Legal and Regulatory Changes:**
  - Mitigation: Stay informed of potential changes, maintain flexibility in planning, and engage in policy development processes.

# Monitoring, Evaluation, Reporting & Learning

The Department will implement a comprehensive monitoring, evaluation, reporting, and learning (MERL) system to track progress, ensure accountability, and facilitate continuous improvement.

### Monitoring:

- Regular tracking of key performance indicators (KPIs) for each Key Result Area (KRA).
- Monthly senior leadership team meetings to review progress.
- Quarterly reviews of Management Action Plans.

### Evaluation:

- Annual performance reviews against the Corporate Plan objectives.
- Mid-term review of the Corporate Plan in 2025.
- Final evaluation of the Corporate Plan in 2027.

### Reporting:

- Monthly briefs to the Minister of LPPECCC and other related ABG Ministries.
- Comprehensive Quarterly, Bi-Annual, and Annual Reports for the department.
- Regular updates to the ABG through policy submissions and information papers.

### Learning:

- Regular staff meetings to share lessons learned and best practices.
- Annual learning workshops to review progress and adjust strategies as needed.
- Development of case studies to document successes and challenges.



Monitoring



Evaluation,



Reporting



Learning



# Communication Strategies

Effective communication is crucial for the successful implementation of this Corporate Plan.

The Department will implement the following communication strategies:

**Internal Communication:**

- Monthly staff meetings to ensure all staff are informed of departmental activities and progress.
- Regular senior leadership team meetings for strategic discussions and decisionmaking.
- Establishment of an internal newsletter or bulletin board for sharing updates and achievements.

**External Communication:**

- Regular briefings to the Minister and other relevant ABG officials.
- Development of a public communication strategy for departmental activities and decisions.
- Conduct awareness workshops in Buka, Arawa, and Buin on relevant legislated processes for lands officers and the public.

- Utilization of various media channels (radio, newspapers, social media) to share information with the public.

- Establishment of a user-friendly website to provide easy access to land-related information and services.

- Regular stakeholder engagement sessions to gather feedback and address concerns.

- Development of educational materials on land use, environmental conservation, and climate change for community outreach.

**Stakeholder Engagement:**

- Regular consultations with customary landowners, business communities, and civil society organizations.
- Collaboration with other ABG departments, PNG National Government, and international partners.
- Engagement with academic institutions for research partnerships and knowledge sharing.

# References and Key Documents

The following documents and websites were used as key references in the development of

the DLPPECCC Corporate Plan 2023-2027 and its additional chapters:

1. Bougainville Integrated Strategic Development Plan (BISDP) 2023-2027
2. Constitution of the Autonomous Region of Bougainville
3. Bougainville Peace Agreement
4. Papua New Guinea Vision 2050
5. Papua New Guinea Medium Term Development Plan IV (MTDP IV)
6. United Nations Sustainable Development Goals (SDGs)
7. Bougainville Economic Roadmap (BER)
8. Bougainville Vision 2052 (BV 2052)
9. Land Act 1996 (Papua New Guinea)
10. Bougainville Physical Planning Act 2013
11. Bougainville Community Government Act 2016
12. Environment Act 2000 (Papua New Guinea)
13. Climate Change Management Act 2021 (Papua New Guinea)
14. National Land Registration Act 1977 (Papua New Guinea)
15. Incorporated Land Groups Act 2012 (Papua New Guinea)
16. Bougainville Executive Council Decision No: 164 of 2021 (on Blue-Green Economy Policy)

17. Conservation and Environment Protection Authority (CEPA) Act 2014 (Papua New Guinea)

18. Protected Area Policy (Papua New Guinea)

19. Autonomous Bougainville Government Official Website:

[\*\[http://www.abg.gov.pg/\]\*](http://www.abg.gov.pg/)[\*\(http://www.abg.gov.pg/\)\*](http://www.abg.gov.pg/)

20. Papua New Guinea Department of Lands and Physical Planning Website:

[\*\[http://www.lands.gov.pg/\]\*](http://www.lands.gov.pg/)[\*\(http://www.lands.gov.pg/\)\*](http://www.lands.gov.pg/)

21. United Nations Development Programme (UNDP) in Papua New Guinea:

[\*\[https://www.undp.org/papua-new-guinea\]\*](https://www.undp.org/papua-new-guinea)[\*\(https://www.undp.org/papua-new-guinea\)\*](https://www.undp.org/papua-new-guinea)

22. Conservation and Environment Protection Authority (CEPA) Website:

[\*\[https://www.pngcepa.com/\]\*](https://www.pngcepa.com/)[\*\(https://www.pngcepa.com/\)\*](https://www.pngcepa.com/)

23. Pacific Islands Forum Secretariat:

[\*\[https://www.forumsec.org/\]\*](https://www.forumsec.org/)[\*\(https://www.forumsec.org/\)\*](https://www.forumsec.org/)

24. World Bank - Papua New Guinea:

[\*\[https://www.worldbank.org/en/country/png\]\*](https://www.worldbank.org/en/country/png)[\*\(https://www.worldbank.org/en/country/png\)\*](https://www.worldbank.org/en/country/png)

25. Asian Development Bank - Papua New Guinea:

[\*\[https://www.adb.org/countries/papua-new-guinea/main\]\*](https://www.adb.org/countries/papua-new-guinea/main)[\*\(https://www.adb.org/countries/papua-new-guinea/main\)\*](https://www.adb.org/countries/papua-new-guinea/main)

**Note:** The availability and content of these websites may change over time. It's recommended to verify the status and relevance of these sources when using this document

